

STANDING ORDERS

THE PRESBYTERY OF WATERLOO-WELLINGTON

STANDING ORDERS, (Revised March 11, 2025)

1. MEETINGS:
 - 1.1.1 The regular meetings of Presbytery shall be at 7 pm, with refreshments, on the second Tuesday of odd-numbered months from September to May and on the third Tuesday in June.
 - 1.1.2 At each regular meeting, a brief worship and constitution of the Court by the Moderator is followed by the introduction and welcome of visitors, the establishment of the sederunt, the Docket determined, minutes of previous meetings approved and consideration of the Business committee report.
 - 1.1.3 Presbytery shall meet in central locations from November to March inclusive and at other points in May and June.
 - 1.2.1 Each meeting will begin with a period of worship. Worship at the September meeting will include Holy Communion to be preceded by the installation of the new Moderator and Committee Convenors.
 - 1.2.2 At the June meeting, written reports of the Commissioners to General Assembly will be received and Convenors of the four standing committees for the coming year appointed.
 - 1.2.3 The time of adjournment shall be 9:30 pm. By motion, duly seconded, the Presbytery may agree to extend the time until 10 pm. A motion to extend the Sederunt beyond 10 pm shall require unanimous consent.
 - 1.3.1 A special meeting shall be held each year, if necessary, (11/1/94 p 2621) to deal with the business of the General Assembly. Prior to the meeting, committees will have assigned task groups to study the material and each convenor will prepare a printed report with a copy for each Presbyter. Should a second meeting be necessary, the date will be decided by the Court following the first meeting.
 - 1.4.1 Special meetings called for ordinations, inductions, designations, recognitions, etc. with details of the services left in the hands of the Interim-Moderator, Moderator and Clerk.
 - 1.4.2 Ministers and Elders (representative and equalizing) are expected to

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attend the special functions, ordinations, inductions etc. at the Churches in their geographical area and if unable to attend, to secure a replacement. Presbyters from any area are encouraged to attend all Presbytery functions.
(10/6/91 p. 2168-9)

2. EXPENSES OF MEETINGS:

- 2.1 The expenses of members attending Presbytery or Committee meetings shall be paid from the General Fund at a rate established by the Court from time to time on the recommendation of the Business Committee. Travel will not be paid for trips of less than 15kms return. (revised Sept 2011)
- 2.2 The Moderator, Clerk and Treasurer of Presbytery shall also be paid on the same basis when on Presbytery business.
(8/10/91 p 2170)

3. PRESBYTERY FINANCES:

- 3.1 Presbytery's fiscal year is the calendar year.
- 3.2 The General Fund, from which the operating expenses and the Synod assessment are to be paid shall be raised by an annual assessment upon the congregations.
- 3.3.1 Committee convenors shall submit any items for inclusion in the budget for the next calendar year to the Business Committee by the preceding June 30th.
- 3.3.2 The honoraria of Clerk and Treasurer is considered annually by the Moderator and Convenor of the Congregational Affairs Committee for proposal to the Court by the Convenor at the time the draft budget is presented. (8/10/94 p 2660)
- 3.4.1 At the November meeting, the Business Committee will present a budget for the ensuing fiscal year, together with recommendations for the rate of assessment. It will also recommend auditors for the current year's financial statements to be considered and finalized at the November meeting.
- 3.4.2 A summary of projected assessments per congregation for the ensuing

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year shall accompany the proposed Budget. (amended 10/11/92 p 2331)

3.5 Offerings taken at special meetings of Presbytery shall be for the work of the Presbytery and deposited in the Reserve Fund. Ordinands shall be given a book gift and a monetary gift of \$100.

3.6 Notice of motion shall be required for the consideration of non-budgeted items.

3.7 Payment of the Presbytery assessment may be made in one of the following ways:

a) in a lump sum prior to March 31st.

b) by four post-dated cheques, dated January 15, April 15, July 15, and October 15th.

By January 15th. Congregational treasurers shall inform the Treasurer of Presbytery of the chosen method of payment.

3.8 The Presbytery shall maintain a **Development Fund** (See Appendix 'A') for the purpose of:

- Capital costs: purchase of land.
- Building extension and/or improvement
- Supplementing operating expenses of a congregation in crisis.
- Providing a matching loan to congregations who receive assistance from the Experimental Fund.
- Projects of an outreach nature.(99/1/12)

Guidelines for the Development Fund shall form an Appendix to the Standing Orders.

3.9 The Presbytery shall maintain a **Presbytery Trust Fund** (See Appendix 'B') for the purpose of assisting in meeting compassionate and benevolent need in the event of disability, illness or the necessity of pastoral care among the Presbytery's servants within the bounds.

Trustees shall be elected for a 3-year term and be eligible for 2 successive terms, after which they must retire. A retired trustee is eligible for election after a 3-year period has passed. The Trustees shall be:

- a minister

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- a representative elder
- an elder with insurance experience

Trustees shall be named and noted at the time committees of Presbytery are struck each year.

The annual levy to be placed on the several congregations within the bounds shall be set by the Trustees in consultation with the Business Committee.

The Trust Agreement shall form an Appendix to the Standing Orders.

4. MODERATOR:

- 4.1.1 At the May meeting of Presbytery, nominations for Moderator shall be placed before Presbytery.
- 4.1.2 If more than one eligible person is nominated, and is willing to stand, an election shall be held forthwith.
- 4.2 Voting shall be by secret ballot, and shall continue until one nominee receives a clear majority of the votes cast.
- 4.3 Voting shall be conducted by the retiring Moderator, assisted by two scrutineers selected by the Moderator, from among the ruling elders present.
- 4.4 The Moderator's term of office shall be for one year.
- 4.5 No person shall hold the office of Moderator more frequently than once in six years. (Nov. 9/99)
- 4.6 In addition to the duties as set forth in the laws and customs of the Church, the moderator will be the Convenor of the Business Committee of Presbytery.
- 4.7 Moderator Designate: The Presbytery may appoint a member of its court to act as moderator designate to support the work of the moderator as outlined in the standing orders and the tradition and practice of the Presbytery, including membership on the business committee, with the expectation that the person become moderator in the following year. (10/09/19, p. 5947)

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5. CLERK:

- 5.1 The Clerk shall be appointed by the Presbytery on the recommendation of the Business Committee to a three year term and be eligible for a second three year term. No Clerk shall serve longer than six years. (June 1997)
- 5.1.1 The Clerk shall be given an honorarium for services rendered. This will be reconsidered every year on recommendation to the Court by the Moderator and Convenor of Congregational Affairs. (June 1997)
- 5.2.1 The duties of the clerk shall be those set forth in the laws and customs of the Church. A 'job description' is found in Appendix F. (June 1997)
- 5.2.2 In addition, the Clerk shall be responsible for compiling and maintaining summaries of the steps required to carry out the various functions of Presbytery, eg. licensing, ordination, induction, etc.
- 5.2.3 All documents and letters submitted to Convenors of Committees for study and report are to be returned to the Clerk when matters contained therein have been brought to a conclusion, or within ninety days, whichever is less.
- 5.2.4.1 The Clerk shall be responsible for the orientation of new representative elders
- 5.2.4.1 The Clerk shall be responsible to receive and document current police records checks for all Ministers and members of the order of Diaconal Ministers within the bounds of The Presbytery of Waterloo-Wellington. The Clerk shall note the following information: 1. Certifying police agency 2. Date of certification 3. Date received by the Clerk 4. Expiry date (5 years) 5. Results 6 Comments. This information to be kept by the Clerk in a locked cabinet. The Clerk will also notify members when their PRC needs to be renewed.

6. TREASURER:

- 6.1 The Treasurer shall be appointed by the Presbytery on the recommendation of the Business Committee for a three year term. A Treasurer is eligible for a second three year term. No Treasurer shall serve longer than six years. (June 1997)

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- 6.1.1 The Treasurer shall be given an honorarium for services rendered. This will be reconsidered every year on recommendation to the Court by the Moderator and the Convenor of Congregational Affairs. (June 1997)
- 6.2.1 The duties of the Treasurer shall be those set forth in the laws and customs of the Church and in the job description in Appendix G. (June 1997)
- 6.2.2 In addition, subject to the supervision of the business Committee, the Treasurer shall be responsible for the administration of the Presbytery Group Insurance Plan for long-term disability and accidental death.
- 6.3.1 The close of the financial year shall be December 31st., after which the Treasurer shall present the accounts of the Court to an accounting firm.
- 6.3.2 As soon as the auditor's report is available, the Treasurer shall present the annual report on the financial position of Presbytery, together with the audited financial statements for the previous year.
- 6.4 The Treasurer shall draw up a proposed budget for the next calendar year, with the support of the Property and Finance Committee (June 18, 2019), for scheduling (June 18, 2019), ~~consideration~~ by the Business Committee at its November meeting, and for recommendation to the Presbytery.

7. **STANDING TEAMS OF THE PRESBYTERY:**

7.1 **The Business Committee**

- 7.1.1 The Business Committee shall be responsible for expediting the routine business of the Court. Membership is comprised of the Moderator, the Past Moderator, the Clerk, the Treasurer, and the Moderator's Representative Elder, and Committee Convenors. It shall meet monthly prior to meetings of Presbytery.
- 7.1.2 The Business Committee shall be composed of : Moderator, Past Moderator, Clerk, Treasurer, the convenors of each of the 4 teams, and at least 2 and no more than 5 other presbyters, as at-large members. Two members of the Business Committee shall be ruling elders. (Added September 2024) The moderator elect is also a member.

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7.1.2 **Duties and Responsibilities** of the Business Committee:

- Statistics and History
- Direction of Correspondence to the committees or the Court for action or information (refer to section 5.2.3).
- Direction of remits to the Committees or to the Court and/or Sessions for action
- Agenda of the meetings of Presbytery
- Planning of special events and presentations

Recommendation to the Presbytery regarding all appointments of staff and higher courts

- All nominations to the higher Courts are to be made after consultation with the person nominated and is to be accompanied by a biography.
- The Committee may develop and propose other guidelines for Presbytery approval, to facilitate its work. [formerly 7.25]
- McLean Estate.

7.1.3 The Moderator and Clerk shall be ex officio members of the other standing committees of Presbytery.

7.1.4 The Business Committee shall call for elders' commissions to be submitted in April to enable it to strike Committees for the term beginning in September.

7.2 **Nominations to Committees of the Church (Transferred to the Business Committee, January 14, 2003, page 3495) {date}**

7.2.1. The business committee shall nominate members for the various courts of the church nominations and to resource the Convenors and membership for the Standing Teams of Presbytery.

7.3. **The Standing Committees:**

The five Standing Teams are responsible for all matters pertaining to

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Terms of reference in Section 7.4 They will consider all correspondence, data, problems, and challenges, and bring their conclusions and recommendations before the Presbytery for information, approval (adoption) and/or action. (June, 2021)

- 7.3.1 The Standing Teams shall have the right to recommend to the Court that members of congregations within the bounds, not constituent members of the Court, be added to their numbers. (June, 2021)
- 7.3.2 Secretaries of Standing Teams are selected by the Team
- 7.3.3 the following shall be the standing committees.
 - a) Congregational Response Team (sec. 7.4)
 - b) Renewal (sec 7.5)
 - c) Equipping Leadership Team (sec. 7.6)
 - d) Finance and Property (sec. 7.7)(15/06/21, p. 6237-6238)

7.4 Congregational Response Team (Shepherding and Prophetic Role)

- Seeks to deepen the resilience and improve the health of congregational systems
- Supports congregations in ministry transitions
 - Interim Moderators nominated and supported as per the Standing orders of the Presbytery
 - Exit Interviews
- Supports congregations in conflict [expand to include tool kits]
- Manages questions of Boundaries
- Supports congregations exploring closure/amalgamation/dissolution as per PCC policy.
 - Does this work in liaison with the Property and Finance Team
- Working group on Pastoral Care:
 - each September the Team shall nominate a sub-committee (at least 3 ministers and 2 elders) to give pastoral support and/or counselling to professional Church Workers and Presbyters within the bounds. This sub-committee is responsible to the Presbytery as a whole, through the Congregational Response Team.
- Sub-Committee on Sexual Abuse and/or Harassment

7.5 Renewal Team (Apostolic and Evangelist Roles)

- Seeks to deepen the incarnational lives of congregations
- Nurtures an atmosphere of hopeful renewal with the Presbytery
 - Facilitating events, contexts and appropriate mentoring/coaching for congregations desiring renewal
- Development of New Worshipping Communities

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- Including keeping track of areas of residential development within the Presbytery
- Nurturing leaders for New Worshipping Communities
- Building relationships with non-Euro-Canadian Christian communities within the geography of the Presbytery
- Specialized ministries including institutional ministries
- Promotes the various funds available for renewal and
- Chaplaincies

7.6 Equipping Leadership Team (Teaching and Prophetic Roles)

- Seeks to deepen the spiritual resources of leaders in the presbytery
- Supporting the development of leaders (lay and clergy) within the Presbytery
- Organizing training for clergy and lay leaders
- Orienting new Representative Elders and Ministers of Word and Sacrament to the Presbytery system and ethos
- Recruitment and Certification of students to the Colleges of the Presbyterian Church in Canada.
 - Including the support of students
 - Process for Certification – **see Appendix J.**
- Continuing Education, approval for professional Church Workers to be in attendance at continuing education events.
 - Ensuring that those who have taken study leave provide a brief report of their leave.

7.7 Property and Finance Team (Shepherding Role)

- Reflects on the metrics at play in the life of the Presbytery
- Acts as resource to congregational Treasurers and Finance Teams/Boards of Managers within the Presbytery
- The Property and Finance Committee provides oversight over the finances and property of the Presbytery (held in trust by the congregations), and make recommendations to Presbytery, as per the Terms of Reference:
 - Establish the annual budget of Presbytery in consultation with the Treasurer
 - Provide Financial Updates in consultation with the Treasurer
 - Grants and Loans from the Development and Other Funds
 - Requests for funding (in consultation with the specific committees of Presbytery)
 - Recommend approval of Congregation loans (third party, including lines of Credit)
 - Will liaise with Congregational Health Team and recommend emergency financing as per the Terms of Reference of the Development Fund.
 - Will liaise with the Congregational Health Team on the Disposition of Property as per Section 200 of the Book of Forms, Standing Orders, and the Guidelines for

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- Any improvement to Property (greater than \$100,000 or 33% of a congregation's annual revenue), having previously been approved by the Committee on Church Architecture.
- Use of Property (All Leases, and any rental greater than 1 year)
- Review of existing loans to Mission and Extension Charges

7.8 Reconciliation and Healing Team

- a. **Encourage the Presbytery to learn** about the confessions and ongoing actions taken by the Presbyterian Church in Canada with respect to Reconciliation and Healing.

- i. **INDIGENOUS RECONCILIATION (2024)**

- <https://presbyterian.ca/justice/social-action/indigenous-justice/>

- ii. **RECONCILIATION WITH THOSE HARMED BY RACISM AND WHITE SUPERIORITY (2023)**

- <https://presbyterian.ca/justice/social-action/anti-racism/>

- iii. **RECONCILIATION WITH THOSE HARMED BY HOMOPHOBIA, TRANSPHOBIA, HETEROSEXISM & HYPOCRISY**

- <https://presbyterian.ca/sexuality/>

- b. **Help the Presbytery establish best practices** to live out the denomination's promises to ensure that harm does not continue and to repent of harm done.
- c. **Help the presbytery - in collaboration with the Equipping Leadership - to identify suitable resources** for events, workshops and other gatherings that are to be endorsed by the Presbytery, with a view to help establish best practices to live out the church's promises to ensure that harm does not continue and to repent of harm done

7.9 MEMBERSHIP OF TEAMS AND COMMITTEES

7.9.1 Presbyters will sign up for teams on a rotating two-year basis.

7.9.2 In Sept. of each year one half of the presbyters (those whose 2-year terms are ending) will order their top three choices of Teams. The Presbytery will do its best to honour the ordering of choices presbyters make.

7.9.3 Presbyters can choose to remain on the same Team if they wish. There is no limit to how many years a presbyter can be on a Team. Presbyters may sign up for more than 1 team or committee.

7.9.4 At the June meeting of any given team, the team will select its Convenor for the next year.

All presbyters are expected to serve on a team or committee.

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7.9.5 Clergy presbyters are to fulfill their obligations in presbytery and the wider denomination by serving as an active member of a team or committee; or being an Interim Moderator; or serving on a Synod or National Committee; or doing work for a higher court of the church. It is reasonable for presbyters to spend 100 hours a year on the work of presbytery – that is an average of two hours a week. That time is not equally distributed through the year. If presbyters are balancing a number of denominational responsibilities, they may ask permission to not serve on a presbytery team or committee.

8. SELECTION OF COMMISSIONERS TO GENERAL ASSEMBLY

- 8.1 Minister Commissioners shall be chosen from the Presbytery Roll, by rotation. (The initial order being that of induction or appointment).
- 8.2 The names of Minister Commissioners are automatically placed at the foot of the roll in the same order as before as soon as the Assembly to which they have been commissioners has risen.
- 8.3 Any minister, in the quota assigned Presbytery, who declines to accept a commission, except for family illness or bereavement in the immediate family, forfeits his or her place in the rotation. His or her name goes to the bottom of the roll. Should a Minister next in order, but beyond the quota number, decline to accept a commission as a substitute, his or her place on the roll shall not be forfeited.
- 8.4 Standing Order 8.1 may be suspended by a two-third vote of members present upon notice of motion given at a previous sederunt.
- 8.5 Elder commissioners shall be elected in rotation from the roll of Pastoral Charges. To encourage each Pastoral Charge to accept responsibility for this work, congregations who are unable to name a commissioner will be asked to do so again the following year.
- 8.6 The names (in rotation) of Minister commissioners and of Pastoral charges to select elder commissioners shall be submitted to the September meeting of Presbytery. The selection of Commissioners shall be completed by the committee with power to issue.
- 8.7 Presbytery shall appoint one of the Minister Commissioners who will assign each commissioner responsibility for reporting to Presbytery on one or more of the decisions and work of General Assembly.

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- 8.8 Commissioners to Assembly, shall report at the Presbytery meeting in June. The reports will be written and no verbal reports given. (14/5/91 p 2102)
- 8.9 Elder Commissioners to General Assembly, if not named as Representative Elders for the ensuing year, shall be named as fraternal observers to Presbytery, placed on a committee and encouraged to attend all meetings of the Court.
- 8.10 Young Adult Representatives to General Assembly shall be eligible to claim expenses in the same way and to the same extent as commissioned Ministers and Elders. June 2007.

8 (a) SELECTION OF COMMISSIONERS TO SYNOD (March, 2004)

- 8(a) 1. Minister Commissioners shall be chosen from The Presbytery Roll by rotation. (The initial order being that of induction of appointment)
- 8(a) 2. The names of Minister Commissioners are placed at the foot of the roll in the same order as before as soon as the Synod to which they have been Commissioners has risen.
- 8(a) 3. Any Minister who declines to accept a commission, excepting for illness, forfeits his/her place in the rotation. The name goes to the bottom of the roll.
- 8(a) 4. Elder Commissioners shall be the Representative Elders selected in rotation from the roll of Pastoral Charges. Any elder who declines to accept a commission, forfeits his/her place in the rotation. The name of the Congregation goes to the bottom of the roll.
- 8(a) 5. The names (in rotation) of Minister and Elder Commissioners shall be submitted to the January meeting of Presbytery. The selection of Commissioners shall be completed by the end of May. Thereafter, the Moderator and the Clerk shall have power to issue.
- 8(a) 6. Commissioners shall be reimbursed for meal expenses while at Synod upon presentation of receipts.

9. VACANCIES:

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- 9.1 Guidelines used for vacancies shall be those outlined in the Ministry and Church Vocation's booklet Guidelines for Interim Moderators, Search Committees, Presbyteries 1990, except where the Presbytery Standing Orders differ.
- 9.2.1 When notice of a resignation, translation or retirement is received by the Presbytery, it is the responsibility of the Committee on Congregational Affairs to recommend, for appointment by the Presbytery, an Interim Moderator and Advisory Committee, consisting of a Minister and at least one elder who is not from the vacant congregation(s).
- 9.2.3 The Interim Moderator and the Advisory Committee will hold an "exit interview" with the departing minister to determine the strengths and weaknesses of the congregation and provide pastoral support to the minister.
- 9.2.4 The Interim Moderator and the Advisory Committee will meet at the earliest possible time, with the Kirk Session of the congregation, or in a multiple point charge, hold a joint meeting with the Sessions.

The purpose of the meeting with the Session(s) will be:

- 9.2.4.1 to explain the Presbytery policy of hearing and voting on one candidate at a time.
Only one candidate at a time is to be considered for decision by the congregation(s). This does not preclude having a Vacancy Committee interview several candidates and hear them in their own or neighbouring pulpits.
- 9.2.4.2 to decide whether the Session as a whole or a more representative group of Church members (elders, managers, and others, both young and old) should act as a Vacancy committee. If the exiting minister is agreeable, the meeting to determine the membership and selection of the Vacancy Committee may take place before the minister's departure.
- 9.2.4.3 to discuss the terms which the Presbytery considers to be necessary in a Call.
- 9.2.4.4 to review conditions in the congregation(s)

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- 9.2.4.5 to discuss in a preliminary way the kind of minister desired and needed by the congregation(s)
- 9.2.4.6 to examine the manse, where there is such, and submit recommendations to the congregation(s) concerning necessary repairs. If re-decoration is needed, this should be left until the minister-elect can be consulted. If the minister-elect does not have major appliances, the question of adding these to the manse equipment should be considered.
- 9.3 Interim Moderators are expected to involve their Advisors throughout the entire Vacancy. (Note Book of Forms 125.4 as amended in 1987)
- 9.4 The appointment of Advisors to the Interim Moderator (9.2.1) may result in a divergence from Section A (5) of the Ministry and Church Vocation Guidelines as it relates to the timing of the Interim Moderator's appointment and the conduct of the exit interview.
- 9.5 The Interim Moderator is required to provide a monthly report on the Vacancy to the Convenor of the Committee on Congregational Affairs. (reference Item B.5 Ministry and Church Vocation Guidelines).
- 9.6 As soon as an Interim Moderator is appointed, the Clerk shall write a letter to the Clerk(s) of Session, enclosing a copy of the Ministry and Church Vocation's guidelines and Section 9 of the Standing Orders.
- 9.7 **Remuneration for Interim Moderators**
 - 9.7.1.1 The Presbytery directs that the congregation(s) give remuneration to the Interim Moderator according to the following schedule:

A minimum of 10% of the Presbytery Minimum Stipend at the 8th Increment or 10% of the Previous Minister's Stipend whichever is GREATER plus usual expenses" effective January 1, 2023. March, 2023, p. 6310
 - 9.7.1.2 In addition, the congregation(s) is (are) directed to cover telephone costs related to congregational business, and travel expense, at the Presbytery approved rate. These expenses are to be remitted monthly.
 - 9.7.2 In exceptional cases, the Presbytery, upon the recommendation of its

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Business Committee, shall establish a reasonable remuneration for the Interim Moderator, and shall recommend the source of such funds.

9.8 Rates for Sunday supply, as described in Section 10 are to be paid by the vacant congregation(s), not by the Interim Moderator.

9.8.1 When the Interim Moderator preaches in the vacant congregation, the normal honourarium for pulpit supply will be paid to the Interim Moderator. (99/1/12)

9.9 The Hearing of Candidates During a Vacancy

9.9.1 It is the policy of the Presbytery that a vacant congregation(s) shall follow the principle of inviting only one candidate at a time to preach for a Call. A number of candidates may be interviewed and considered, however the Vacancy Committee will recommend the most suitable candidate to the Kirk Session(s). A decision shall be reached for or against issuing a Call to the candidate before any other candidates are heard.

9.9.2 When a congregation(s) finds any part of the "Guidelines for filling Pulpit Vacancies" a hardship or at variance with congregational wishes, they may appeal in writing to the Presbytery for exemption stating reasons for the request.

9.10 Guarantee of Stipend and Allowances

Each Call or appointment considered by Presbytery shall include at least the following -

9.10.1 **Basic Stipend** The Presbytery will ensure that the candidate being considered will receive at least the minimum and increments for his/her experience according to the General Assembly guidelines.

9.10.2 **Use of Manse** or rented house or an adequate housing allowance .

9.10.3 The payment of **all utilities** (heat, light, water and basic telephone charges).

9.10.4 **Car expenses** or travel allowances (check regulations of both the General Assembly and Revenue Canada)

9.10.5 **Vacation** Five weeks including five Sundays, which need not be taken

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all at one time.

9.10.6 Provision of study leave or continuing education as determined by the General Assembly.

9.10.6.1 Where the Presbytery provides a grant to a congregation to assist with the costs of ministry, the Presbytery shall send a visitation team annually to meet with the Session and report to the Presbytery on the progress that the congregation is making in achieving its objectives and in meeting its financial responsibilities.

9.10.7 Intermission

All calls to professional church workers (employed under categories I, II, and III as defined in the Acts and Proceedings of the General Assembly) include the following under the Guarantee of Stipend and Benefits: "To strongly encourage that after five (5) years of service in the denomination, the professional church worker will take an intermission (as detailed in the A&P 1992, p. 383-384) and to expect the same after every five (5) years of service are completed." (21/06/16, p. 5335)

9.10.7.1 All inter-mission proposals are to be approved by the Presbytery.

9.10.8 **Moving Expenses.**

9.10.9 Enrolment of the minister in the **Presbytery's Group Insurance Plan** for long term disability and accidental death. (see the provision of long term disability for professional church workers A&P 107th General Assembly 1981 pp 382-384; the Medical Dental plan of the PCC; and Appendix 'C')

9.10.10 An undertaking to review annually the minister's stipend and allowances and increase by at least any increase in the cost of living.

9.10.11 Within the guarantee of stipend, the congregation(s) shall agree to the provision for minimum support according to the statement adopted by the 107th General Assembly (A&P 1981 recommendation 5 pp 384, & 78), should the minister become disabled.

"That where Presbyteries or provincial governments do not make adequate provisions for ministers during the initial period

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of an illness or disability, the congregation be required to include in the guarantee of stipend, the following items as minimum support;

a) the congregation to be responsible for paying the minister and paying for pulpit supply during the first three months of disability:

b) after three months disability the congregation would provide a free manse or housing allowance for a further three months and the minister would receive employment insurance benefits as applicable."

(adopted by Presbytery 1981 p 825)

Reference to the aforementioned items must be included in the guarantee of stipend and allowances.

A Congregation may include additional provisions such as book allowance, professional memberships etc.

9.12 The Interim Moderator shall give ample notice regarding the presentation of a Call, so that it may be tabled at a meeting of the Business Committee.

9.13 When a Call is presented at Presbytery, the Interim Moderator shall ensure the attendance of a delegation of reasonable size to support the Call.

When a New Minister comes to the Presbytery, the Interim Moderator should serve as mentor to that New Minister for a period of one year. (January, 2004)

9.14 Financial Information to accompany a Call (January, 2021, p. 6150)

Financial Information to accompany a call:

The Presbytery of Waterloo-Wellington in its on-going responsibility as the employer of all inducted or recognized professional church workers will add the following questions as part of the process leading to the sustaining of a call or presbytery appointment.

Allowing a call to a financially unstable context is potentially risky and one that the presbytery needs to consider carefully and ensure that the person being called knows of the risks.

Based on the experience of Presbyterian congregations across the country a

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general rule of thumb is:

Congregations/pastoral charges can not afford the cost of a minister once the total cost of the minister surpasses 70% of the total income received by the congregation/pastoral charge.

Total cost of a minister includes stipend, housing, utilities, Health and Dental Premiums, EI, CPP, Congregational Pension contribution, Study Leave, other expenses directly related to the minister (additional travel allowance, book allowance, etc.).

Please answer the following questions:

In the call the congregation stated a figure as its annual income. What is that figure? Please explain how that figure was arrived at.

What is the average cost of buying a 3-bedroom house in the neighbourhood of the church? Using the figure of a 20% down payment, what would the annual cost (principle plus interest) be for a 30-year mortgage for such a house? What would the average utility bill be for a year on such a house? Does the amount being provided for House Allowance reflect these calculations? If not, why not?

What was the total income received by the congregation/pastoral charge in each of the last three calendar years?

In each of the last three calendar years, what payments, if any, did the congregation make to manage debt (that includes but not limited to mortgages, lines of credit, loans)?

In each of the last three calendar years, what funds, if any, were taken from savings/reserves to pay for operational costs or staff remuneration?

In each of the last three calendar years, what income was received from outside groups – rentals, donations in lieu of rent, payment by a third party to the congregation for minister's time, etc.?

What will be the total cost to the congregation of having the minister – please include stipend, housing, utilities, Health and Dental Premiums, EI, CPP, Congregational Pension contribution, Study Leave, other expenses directly related to the minister (additional travel allowance, book allowance, etc.).

STANDING ORDERS

10. STUDY LEAVE AND SUPPLY RATES

10.1 Minister's Study Leave

The Minister(s) of the congregation(s) shall be granted an annual leave of absence according to the regulations of the General Assembly, for the purpose of continuing education.

10.2.1 The minimum of rates for Sunday supply shall be those set by the General Assembly.

10.2.2 Congregations are encouraged to pay more for Sunday supply than the minimum rates required. Travel will be paid according to the Presbytery approved rates.

11. MINISTER'S WIDOW (ER)

11.1 The minimum responsibility of a pastoral charge toward the widow(er) of the minister who dies in office will be two-fold:

11.1.1 The provision and continuation of the full stipend to the end of the month in which the minister dies and full stipend less car allowance for the balance of a ninety day period from the date of death of the minister.

11.1.2 The continuing use of the Manse (or if mutually agreeable, equivalent accommodation) for a period of ninety days beginning at the date of the minister's death.

13. MINISTERS ON THE APPENDIX:

Ministers on the Appendix to the Roll will -

13.1 receive the minutes of Presbytery and notice of all meetings.

13.2 have the right to sit and correspond without the need for a motion.

13.3 have their expenses paid to attend meetings according to the scale adopted by Presbytery.

14. AMENDMENT TO THE STANDING ORDERS

STANDING ORDERS

14.1 Changes to the Standing Orders shall be by Notice of Motion and will require a 2/3 majority vote.

15. CONFLICT OF INTEREST

15.1 See Appendix "E"

APPENDIX 'A'

PRESBYTERY DEVELOPMENT FUND

1. The Supervision of the Fund rests in the hands of the Business Committee of Presbytery, which will recommend to the Presbytery any use of an expense from the Fund (16/6/87).
- 2.1 The Business Committee shall also recommend to Presbytery what portion thereof shall be grant and/or loan. Any such loan shall be interest free without a fixed repayable date. Any such grant shall not exceed 75% of the total requested. (amended 22/6/93).
- 2.2 No loan shall be granted that exceeds the total assets of the congregation. (14/11/17, p. 5616).
- 3.1 Beginning January 2005, the congregational assessment paid to the Development Fund be added to the Development Fund and be made available to congregations for special outreach projects. (June 2004)
- 3.2 Any requests for monies from the Fund will have a ceiling of twenty-five percent (25%) of the Fund's income for the current year, or fifty percent (50%) of the total cost of extension, improvement, crisis, et al, whichever is the lesser of the preceding. (November 2004).
4. The Development Fund shall normally be used for the following:
 - a) Capital costs: purchase of land
 - b) Building extension and/or improvement
 - c) Supplementing operating expenses of a congregation in crisis
 - d) Providing a matching loan to congregations who receive assistance from the Experimental Fund (See A&P 1984, pages 203-4: 1985. p 207-8: 1986, p. 219. (16/6/87).
 - e) Projects of an outreach nature to be approved by the Presbytery on the recommendation of the Business Committee.

STANDING ORDERS

5. Requests for funds under 4 b) above shall be accompanied by:
 - a) results of an Every Person Congregational Visitation specifically oriented to the project; and
 - b) the most recent congregational Annual Report; and
 - c) a description of the project and a copy of the project budget. (22/6/93).
6. Requests for funds under 4 c) above shall be accompanied by:
 - a) results of or commitment to an Every Person Congregational Visitation specifically oriented to the crisis; and
 - b) the most recent congregational Annual Report; and
 - c) a description of the crisis need. (22/6/93).
7. With regard to 4 d) such a loan will be considered by the Presbytery; it will not be automatic. (16/22/87).
8. Requests for funds under 4e) from a congregation, or congregations, shall be accompanied by:
 - a) a description of the project, which shall be a new congregational project or one demonstrating a need for renewal.
 - b) A budget of the project.
 - c) The congregation's financial participation in the project. (June 2004)

STANDING ORDERS

APPENDIX 'B'

PRESBYTERY TRUST FUND

(amended June 2004)

1. This Trust Fund, hereby known as the Presbytery of Waterloo-Wellington Trust Fund, is established to assist in meeting compassionate and benevolent need in the event of disability, illness or the necessity of pastoral care among the Presbytery's servants within the bounds of the Presbytery of Waterloo-Wellington.
2. The Trust Funds will be managed by the Presbytery through the Fund's Trustee. The Trustees will disburse the Fund's assets on instruction of the Pastoral Relations sub-committee of the Presbytery. Requests for use of the funds should be made through the Pastoral Relations sub-committee.
3. Premiums are to be submitted to the Presbytery Treasurer annually. These cheques are due May 1 of each year. Premiums shall be established annually by the Trustees.
4. Trustees shall be elected for a 3 year term and be eligible for two successive terms, after which they must retire. A retired trustee is eligible for election after a 3 year period has passed. The Trustees shall be:
 - . a minister
 - . a representative elder
 - . an elder with insurance experience.
5. Trustees shall be named and noted at the time committees of Presbytery are struck each year.
6. Premiums shall be accumulated to a maximum capitalization of \$20,000, at which time the premium will be waived. When the fund drops to \$16,000, premiums will be re-introduced to restore the fund to \$20,000; the premium rate will be determined through consultation between the Trustees and the Presbytery.
7. Changes in the Terms of the Trust Agreement can be made by Notice of Motion at any time and on the approval of two-thirds of those present at a duly called meeting of the Presbytery.
8. The Trustees are competent to invest the monies of the Fund in such a way as to obtain a reasonable rate of return. They shall submit a yearly audited financial statement and report to Presbytery.
9. The Fund shall be reviewed annually by the Trustees.

STANDING ORDERS

APPENDIX B-1 REV. DIANE BOYD MEMORIAL CAMPUS STUDENT MINISTRY FUND

Approved September 14, 2021, pp. 6277-6278, Renamed May 14, 2024 p. 4671

Preamble:

The Rev. Diane Boyd Memorial Campus Student Ministry Fund provides grants to Campus Ministries within the bounds of the Presbytery of Waterloo-Wellington (including but not limited to University and College Chaplaincies, Christian ministries working with students on University and College campuses, and congregations doing intentional ministry with University and College students.)

Grants to the Ecumenical Guelph Chaplaincy and the Post-Secondary Student grants program will be included in the Rev. Diane Boyd Memorial Campus Student Ministry Fund.

Terms of Reference:

The Presbytery will announce at the March meeting of the Presbytery each year how much grant money will be available for distribution. Applications are to be received by May 15 of a given year. The Renewal Team will bring recommendations to the Presbytery for approval of grants at the June meeting.

Up to 10% of the fund can be spent in a 12-month period of July 1 to June 30.

Congregations wishing to access the fund to do their own intentional ministry with University and College students must contribute at least 25% of the project's budget.

Applications will include:

1. A two-sentence statement of the purpose of the ministry.
2. A 250-word description of the activities the ministry undertakes to live out that purpose.
3. Two stories of the impact the ministry has had in the community gathered around the ministry or in the lives of individual students.
4. A budget for the ministry, along with the amount being asked for.
5. All applications, including those from Chaplaincies and other non-congregational Campus ministries, require a letter of endorsement from a Session within the Presbytery.

If the Presbytery determines the Rev. Diane Boyd Memorial Campus Ministry Fund is no longer effective the remaining funds will be placed in the Ministry Initiative Fund.

STANDING ORDERS

APPENDIX B-2 redevelopment ASSISTANCE FUND

Approved March 8, 2022, p. 6351

Purpose

The Waterloo-Wellington Presbytery reDevelopment Assistance Fund within the Development Fund makes loans available to congregations for capital projects including purchase or lease of land or real estate, building extension and/or improvement. In addition to capital projects, congregations can also apply to receive a housing loan for the minister of the congregation. (Added, Sept 2023) This Terms of Reference document outlines the process for application, approval and repayment of loans from the reDevelopment Assistance Fund. A grant or a partial grant could also be provided as deemed appropriate through Presbytery approval based on a recommendation from a Presbytery member.

Source of Funds

At the beginning of January 2022, the Development Fund was subdivided into four component Funds which includes the reDevelopment Assistance Fund. 50% of the Development Fund and 50% from the net proceeds from the sale of future Presbytery assets and will be transferred into the reDevelopment Assistance Fund as per Recommendations approved in the minutes of the Nov. 9, 2021 WW Presbytery Zoom Meeting.

Existing loans to congregations within the Presbytery which were outstanding prior to January 2022 will become part of the this new reDevelopment Fund. Money received from the repayment of these loans and any new loans will be credited to the reDevelopment Fund.

Administration

The loan application process will be administered by the Property and Finance Team, with oversight by the Business Committee, of the Waterloo-Wellington Presbytery. The Team can then review and assess loan applications and recommend action to Business Committee. All loan requests must have the support of the congregation's Session. Capital projects must be for properties owned by the Presbytery.

The Presbytery has the right to grant or refuse requests based on:

- 1) terms of the Fund
- 2) priorities of the Presbytery of Waterloo-Wellington
- 3) availability of funds
- 4) discernment of the Property and Finance Team and Business Committee

Conditions of Disbursement for Capital Project Loans (Added, Sept 2023)

Loans will be interest free and repayable in annual or bi-annual payments of 10% on a fixed date, normally over a 5 year term, but no longer than 10 years. The payment schedule will

STANDING ORDERS

be outlined in the loan contract. Negotiations between the congregation, the Property and Finance Team and the Congregational Response Team will be required for the designation of a term greater than 5 years. During these negotiations, information including the amount of the loan, financial documents and the development of a repayment plan will be the basis for the decision on the terms' end date.

Any loan request exceeding 50% of total church assets (which excludes the church property) will require dialogue with the Property and Finance Team prior to submitting the formal loan request. No loan shall be granted that exceeds the total assets of the congregation.

The loan application must contain the documents listed in section A and will be reviewed based on the evaluation criteria listed in section B. A checklist for the application documents can be found in Appendix A. This information is based on the Finance and Property Committee Procedures document dated November 10, 2020.

A. Loan Application Guidelines for Capital Project Loans (Added, Sept 2023)

In Requesting a loan from Presbytery of Waterloo-Wellington, each congregation must include the following documents and information:

1. A loan request letter including total project costs and amount requested. This includes extract of Session minutes and (if appropriate) congregation meeting minutes approving the project.
2. Income and Expense Statement, along with Balance Sheet for latest fiscal year end, with highlights noted for restricted or reserve funds.
3. Current year data to the month end before the application date, including Income and Expense Statement along with Balance Sheet.
4. Projection of Current and Long-Range Financial needs at least through the payback period of the loan.
5. A written report, outlining projected Goals and Vision of the congregation, and showing how the purpose of the request relates to the goal(s).
6. Building related applications will include drawings or sketches with an explanation of changes.
7. Have any other grant or loans been received or applied for or being planned to apply for?

STANDING ORDERS

8. Specific standing committees may request additional information from a congregation, including a financial viability review and analysis.

Evaluation Criteria for Capital Project Loans (Added, Sept 2023)

- 1) Does the current request seem realistic in terms of current goals and forecasted income?
- 2) Do the Long-range needs seem realistic versus reality of past years?
- 3) Do the projected goals and vision of the congregation warrant an investment of the amount requested? The Property and Finance Team will work with the Congregational Response Team to assess this criteria.
- 4) Does the present financial position of Presbytery allow for approval of the pending loan requests?
- 5) Do amounts requested fall under specific budgets set by Presbytery ?
- 6) Does the congregation have unused funds of its own. The Property and Finance Team will only consider approving loans when congregations have used their own undesignated funds?
- 7) Specific standing committees may use additional evaluation criteria, specific to the Funds Terms of Reference and eligibility criteria.

Designated gifts must be segregated from gifts given to the congregation for its general purposes, such as plate offerings. Restricted funds must be used for the purposes specified.

Distribution of Funds for Capital Project Loans (Added, Sept 2023)

Once approved, the Property and Finance Team will communicate with the congregation that applied for the loan. The Presbytery Treasurer will forward the funds requested by the congregation.

Expectations after Receiving a Loan for Capital Project Loans (Added, Sept 2023)

At the conclusion of the project (construction or other), the congregation will provide a report to the Property and Finance Team indicating the project has been completed.

Housing Loans for Ministers

The Presbytery of Waterloo-Wellington will provide loans from the reDevelopment Fund of up to \$50,000 to congregations, to enable congregations to make loans to ministers currently living in a manse or rental accommodation who are negotiating the purchase of a primary residence or ministers who have arrived in the Presbytery since January 1, 2020 and have purchased a primary residence.

STANDING ORDERS

The terms of the loan from the congregation to the minister are to be worked out by those two parties. If they want help from the Presbytery in the negotiations, they may make that request. These terms should be guided by the considerations outlined in the Ministry and Church Vocations "GUIDELINES FOR CONGREGATIONAL HOUSING LOANS TO MINISTERS." https://presbyterian.ca/wp-content/uploads/mcv_congregational_housing_loan_policy.pdf And "Presbytery Document". All loan agreements between congregation and minister require approval from the Presbytery of Waterloo-Wellington.
All of the above subject to the availability of funds within the reDevelopment Assistance Fund. (Added, Sept 2023)

Evaluation of the reDevelopment Fund

The Presbytery of Waterloo-Wellington will conduct a review of the Fund and its terms of reference on the third anniversary of the Fund or as needed. Since the Fund began in January of 2022, the review will take place in (same month) of 2025.

Appendix A

Waterloo Wellington Presbytery reDevelopment Loan Application Check List

Congregation name _____

Application Date _____

- 1___ A loan request letter, including:
 - ___ Total project costs and amount requested.
 - ___ Extract of Session minutes and (if appropriate) congregation meeting minutes approving the project.
- 2___ Fiscal Year End Financial Statement for the past two years
 - ___ Income and Expense Statement
 - ___ Balance Sheet
 - ___ Details of all accounts identifying restricted or reserve funds.
- 3 ___ Current year's YTD to the month end before the application date
 - ___ financial statements
 - including Income, Expenses and Current financial position (Assets and Liabilities)
- 4 ___ Projection of Current and Long-Range Financial needs at least through the payback period of the loan.
- 5 ___ A written report, outlining projected Goals and Vision of the congregation.
 - ___ Include how the purpose of the request relates to the goal(s).

STANDING ORDERS

- 6___ Building expansion related applications will include:
 ___drawing or sketches, details of Contractor, Engineering Firm, Project Manager
 ___an explanation of proposed changes
- 7 ___ A List all other all other loans / grants or funding applied for or proposed sources for other funds.
- 8___ Additional items as requested.

APPENDIX B-3 reEMERGENCY FUND

Approved March 8, 2022., p.6351

Purpose

The Waterloo-Wellington Presbytery reEmergency Financing and Repair Fund within the Development Fund makes loans available to congregations for emergency equipment replacement or building repairs and revenue shortfalls. A grant or a partial grant could also be provided as deemed appropriate through Presbytery approval based on a recommendation from a Presbytery member. A maximum of \$50,000 will be allocated to each reEmergency loan.

Source of Funds

At the beginning of January 2022, the Development Fund was subdivided into four component Funds which includes the reEmergency Financing and Repair Fund. 20% of the Development Fund and 20% from the net proceeds from the sale of future Presbytery assets will be transferred into the reEmergency Financing and Repair Fund as per Recommendations approved in the minutes of the Nov. 9, 2021 WW Presbytery Zoom Meeting. Money from the repayment of new reEmergency short term loans will be credited to the reEmergency Fund.

Administration

The loan application process will be administered by the Property and Finance Team, with oversight by the Business Committee of the Waterloo-Wellington Presbytery. The Property and Finance Team will review and assess loan applications and recommend action to Business Committee. All loan requests must have the support of the congregation's Session. Funds must be for properties owned by the Presbytery.

STANDING ORDERS

The Presbytery has the right to grant or refuse requests based on:

- 1) terms of the Fund
- 2) priorities of the Presbytery of Waterloo-Wellington
- 3) availability of funds
- 4) discernment of the Property and Finance Team and Business Committee

Conditions of Disbursement

Essential Emergency Repairs are those which are considered to impact the health, and or safety requirements of those using the building, place the building or property at risk, or violates building codes, and therefore requires immediate attention in order to avoid additional damages and or costs.

Congregational emergency funding is restricted to essential, non-deferrable expenses including, if appropriate:

- Staff wages and other employment expenses.
- Payments for regularly scheduled obligations, including payments under agreements necessary to maintain the property, licenses, or permissions necessary to operate.
- Loans will cover repairs such as those not covered by insurance.

The repayment of loans will be made in full within 5 years. Repayment of emergency financial assistance will commence within one year, with a plan to reduce the loan with the assistance of the Congregational Response Team, develop a plan for the restructuring of the congregation. Emergency funding for essential congregational expenses will be provided, where the congregation does not have access to a line of credit or have the necessary amount available in other church funds.

Fifty per cent of all loans for repairs or equipment replacement costs will be funded by the congregation.

The loan application must contain the documents listed in section A and will be reviewed based on the evaluation criteria listed in section B. A checklist for the application documents can be found in Appendix A. This information is based on the Finance and Property Committee Procedures document dated November 10, 2020.

A. Loan Application Guidelines

In Requesting a loan from Presbytery of Waterloo-Wellington, each congregation **must include** the following documents and information:

STANDING ORDERS

- 1) A loan request letter including total project costs and amount requested. This includes extract of Session minutes and (if appropriate) congregation meeting minutes approving the project.
- 2) Income and Expense Statement, along with Balance Sheet for latest fiscal year end, with highlights noted for restricted or reserve funds.
- 3) Projection of Current and Long-Range Financial needs at least through the payback period of the loan.
- 4) Building related applications will include drawings or sketches with an explanation of changes, if applicable.
- 5) Have any other grant or loans been received or applied for or being planned to apply for?
- 6) Specific standing committees may use additional information from a congregation, including a financial viability review and analysis.

B. Evaluation Criteria

- 1) Does the current request seem realistic in terms of current goals and forecasted income
- 2) Do the Long-range needs seem realistic versus reality of past years
- 3) Do the projected goals and vision of the congregation warrant an investment of the amount requested? The Property and Finance Team will work with the Congregational Response Team to assess this criteria.
- 4) Does the present financial position of Presbytery allow for approval of the pending loan requests.
- 5) Do amounts requested fall under specific budgets set by Presbytery.
- 6) Does the congregation have unused funds of its own. The Property and Finance Team will only consider approving loans when congregations have used their own undesignated funds.
- 7) Specific standing committees may use additional evaluation criteria.

Restricted funds must be used for the purposes specified. Documentation for this restriction must be maintained in the congregation's records.

Distribution of Funds

Once approved, the Property and Finance Team will communicate with the congregation that applied for the loan. The Presbytery Treasurer will forward the funds requested by the congregation.

STANDING ORDERS

Expectations after Receiving a Loan

At the conclusion of the issue requiring funds, the congregation will provide a report to the Property and Finance Team indicating the issue has been resolved.

Evaluation of the reEmergency Fund

The Presbytery of Waterloo-Wellington will conduct a review of the Fund and its terms of reference on the third anniversary of the Fund, or as needed. Since the Fund began in January, 2022, the next review will take place in (same month) 2025.

Appendix A

Waterloo Wellington Presbytery reDevelopment Loan Application Check List

Congregation name _____

Application Date _____

- 1___ A loan request letter, including:
 - ___ Total project costs and amount requested.
 - ___ Extract of Session minutes and (if appropriate) congregation meeting minutes approving the project.
- 2___ Fiscal Year End Financial Statement for the past two years
 - ___ Income and Expense Statement
 - ___ Balance Sheet
 - ___ Details of all accounts identifying restricted or reserve funds.
- 3 ___ Current year's YTD to the month end before the application date
 - ___ financial statements
 - including Income, Expenses and Current financial position (Assets and Liabilities)
- 4 ___ Projection of Current and Long-Range Financial needs at least through the payback period of the loan.
- 5 ___ A written report, outlining projected Goals and Vision of the congregation.
 - ___ Include how the purpose of the request relates to the goal(s).

STANDING ORDERS

- 6___ Building expansion related applications will include:
 ___drawing or sketches, details of Contractor, Engineering Firm, Project Manager
 ___an explanation of proposed changes
- 7 ___ A List all other all other loans / grants or funding applied for or proposed sources for other funds.
- 8___ Additional items as requested.

APPENDIX B-4 reGeneration Fund

Approved March 8, 2022

Purpose

The Waterloo Wellington Re-Generation Fund within the Development Fund makes grants available to congregations and congregational leaders within The Presbytery of Waterloo Wellington to support initiatives which will help to revitalize and renew congregations to continue the ministry of Christ.

The fund will also support New Church Plants.

Preamble

The Latin phrase *semper reformanda* - usually translated "always reforming" - is the widely known slogan of the Reformed tradition.

We believe that reformation/renewal/revitalization in our lives and congregational life is driven by God's agenda as revealed in Scripture, not ours.

As a reformed church, we rely on the truth and inspiration of Scripture for God's guidance into the future - a future that we approach with wonder and anticipation, knowing God is with us.

Embarking on revitalization/renewal of congregational life, we don't believe that we can:

- *Manage or*
- *Organize or*
- *Manipulate* the congregation towards change

Revitalization/renewal is a ministry where we find rest in God who revitalizes/renews and builds the congregation and involves us in it. This premise relieves us of the tension created within us when we try to revitalize/renew and build the congregation and believe God only lends a hand. Renewal leads believers to see what God sees.

STANDING ORDERS

Questions asked when we embark on the renewal and revitalization journey:

- Who are we?
- Who is our neighbour?
- What breaks your heart?
- Why are we here in ... (name your location – town or city)?
- What is God calling us to be and do?
- What time are we in? (How does 2022 differ for example from 1972 or any other time in the past)
- Who do we say Jesus is?

“Where there is no vision, the people perish.” (Proverbs 29:18)

Vision must start with someone, and that someone is often the minister.

Though ministers often take the initiative, the vision is refined and improved by others who come to share in the vision, expanding and developing it in ways impossible for ministers to achieve on their own.

What is the passion behind the project/renewal?

While it is true that without vision the people perish - it is also true that without passion vision becomes a management tool, a way to organize. Passion fuels the fire of renewal. We can teach skills; we can facilitate vision; we can't teach passion.

Source of Funds (Revised November, 2023)

An initial capital investment of \$630,000 will be set aside inside the Development Fund of the Presbytery with 5% of the capital being available for grants each calendar year.

30% of all future transfers to the Development Fund will be allocated to the Re-Generation Fund as additional income producing capital.

To ensure the availability of funds in the future, the fund will be based on an endowment model. An endowment fund invests the capital, and it remains invested, with 5% of the fund being distributed in the form of grants as per its terms of reference.

The treasurer will submit to the Renewal Team the value of the Fund on Sept. 30 of each year.

Should a portion of the 5% not be disbursed to congregations, it will be re-invested as further capital to maintain or increase future income.

Conditions of Disbursement

1. Congregational initiatives should try to be in line with the sentiments expressed in the preamble - *Questions asked when we embark on the renewal and revitalization journey.*

STANDING ORDERS

2. Congregations are encouraged to consult with Canadian Ministries and explore their New Beginnings programs (<https://presbyterian.ca/canadian-ministries/new-beginnings/>) and also to connect with Cyclical PCC <https://presbyterian.ca/cyclicalpcc/> . Congregations that are considering doing something new through the PCC might be well served by a coach or mentor to support them in the process.
3. Congregations can also connect with facilitators of their choice to assist in the renewal/ revitalization initiative.
4. It is understood that projects funded by the Re-Generation Fund will contribute to the Presbytery's and the Denomination's understanding and experience of ministry and/or mission.
5. Initiatives must be linked to the life of a worshipping community
6. Initiatives should not come from an individual, but there should be a team in place to support and implement the project.
7. Applications for renewal projects ready to be implemented must be received annually by September 1.
8. Disbursement will be on a first come first serve basis, depending on the availability of funds, the recommendations of the Renewal Team, and, ultimately, the approval of Presbytery. Grants to each congregation will not normally exceed \$5000 per year. [Added, March 2025]
9. Implementation dates need to be available before the first grant will be available to the applicant congregation.
10. Costs associated with renewal projects will be considered for funding by the Renewal Team. The congregation will be expected to provide at least 25% of the costs of the proposed program/activity. [Added, March 2025]
11. Grants will not normally be approved for more than five years for ongoing activities/programs. [Revised, March 2025]
12. A grant can be terminated because of failure to implement the project specified in the application. In such a case, the funds are to be returned to the Re-Generation fund.
13. New Church plant applications can be submitted at any point during the year. The discernment process for a new church plant will take up much more time than a renewal or revitalization application of a local congregation.

Distribution of Funds

Once approved, 80% of the grant amount will be disbursed upon notice from the applicant that the project is ready to begin.

The remaining 20% of the grant amount will be disbursed upon receipt of a final report.

STANDING ORDERS

Expectations after Receiving a Grant

A report including a summary of the project and key insights that could be helpful to other congregations will be submitted to the Renewal Team within two months after the project has been completed. This enables congregations' stories to be shared.

Administration

The grant application process will be administered by the Renewal Team on behalf of the Presbytery of Waterloo Wellington.

All grant requests must have been approved by the Session of a congregation in the Presbytery. The Presbytery has the right to grant or refuse requests based on:

1. Terms of the fund
2. Priorities of the Presbytery of Waterloo Wellington
3. Viability of the congregation
3. Availability of funds
4. Discernment of the committee

STANDING ORDERS

APPENDIX 'C'

DECISIONS OF THE GENERAL ASSEMBLY RELEVANT TO THE STANDING ORDERS OF PRESBYTERY

1. "That Presbyteries instruct ministers new to a charge to give high priority to establishing with the assistance of Presbytery a mentor system or pastoral support team, consisting either of members of Presbytery, members of the congregations or others to provide an opportunity for support of, and reflection by the minister."
(A&P. 1989. Report of the Board of World Mission, Rec. 17, p. 56 as amended).
2. "The Interim Moderator shall remain available for, and take responsibility to, provide support, guidance, and counsel to the ordained missionary, as occasion and need arise. However, the ordained missionary, unless the Presbytery deem it unwise, shall exercise the full scope of the Church's ministry as the recognized minister in the Charge."
(A&P. 1981, Report of the BWM, rec. 28 p 92).
3. "a) During the first three months of disability the congregation be responsible for continuing regular payments to their minister as well as paying for pulpit supply,

b) Starting with the 4th month and continuing to the end of the 7th month after the minister has been disabled, the Congregation would continue to provide a free manse or housing allowance and the minister would receive Government of Canada employment insurance benefits as applicable.

c) After 7 months of disability, unless improvement of health is imminent, the Minister should consider resigning from the charge, and if disability is permanent, early retirement is advisable. One or more of the following may apply in cases of long term disability or early retirement.
 - 1) For ministers who are members of the PCC group insurance plan there are long term disability benefits which may be applicable.
 - 2) The Canada or Quebec Pension plans have disability pensions provisions.
 - 3) By early retirement, additional income could be secured from the PCC pension plan.

(A&P. 1982 p. 391)

If the congregation provides a free manse or housing allowance during the period when a minister is receiving employment insurance benefits, the government classifies this provision as an additional benefit which should be deducted from the minister's employment insurance benefit. (A&P, 1986, p. 390).

STANDING ORDERS

NOTE: The **Presbytery LTD** plan provides benefits as well.

APPENDIX 'D'

RATIONALE FOR HEARING AND VOTING ON ONE CANDIDATE AT A TIME

The process of inviting one candidate whom the Vacancy Committee considers best suited, is a procedure favoured by many ministers in the Church. A minister may be interviewed by a Vacancy Committee without upsetting his/her congregation(s). When a minister is a part of a multiple leet, and does not receive the Call from the vacant congregation, it frequently affects the relationship between the minister and the congregation which he/she currently serves.

The multiple leet can also work against the best interests of the vacant congregation(s). For example, if three very fine candidates are invited, the loyalty of the congregation(s) may be split evenly among all three, and for lack of unanimity, all three are lost to the congregation(s). The process is started again. As well, there have been instances, where one candidate withdraws after preaching for the Call. This may upset the dynamic of a multiple leet in a variety of ways, and be detrimental to the over all welfare of the vacant congregation(s).

The multiple leet is considered by some to be nothing more than an oratorical contest. To opt for hearing only one candidate at a time means that a Vacancy Committee must do a lot of hard work. It is time consuming to interview several fine candidates, hear them preach in their own or neighbouring pulpits, and to labour over a choice. A responsible choice is made on the basis of more than simple preaching ability. A Vacancy Committee's task is to assess organizational ability, counselling skills, theological competence and Biblical insight.

Many ministers refrain from considering a Vacancy where there is a multiple leet thereby limiting the number of candidates who might otherwise consider a Call to a vacant congregation.

A phenomenon which frequently occurs where there is a multiple leet is that the last person to preach gets the Call. This is because the last person is better remembered than those who were heard two and three weeks previously. The passage of time tends to contribute to fading memories.

Members of a Vacancy Committee should reflect a wide representation of the congregation(s) and be persons trusted for their impartiality and good judgment. They should be willing to give of their time above and beyond the ordinary call of the Church during the period of search for a new minister. It will involve travelling to hear potential candidates in their own pulpits and many hours of sustained interviews.

STANDING ORDERS

APPENDIX E

CONFLICT OF INTEREST

- i) Persons filling the following roles as ordered by Presbytery, Interim Moderator, Interim Minister, and Stated Supply, are not eligible to be candidates to be the called minister, unless they have left that role for a minimum of 6 months and have not participated in the work of the Search Committee, or in the development of the congregational profile.
- ii) When a proposal or item of business from a congregation is being discussed and recommendation(s) formulated in any of Presbytery's committees, members of the committee who are also members of the congregation making the proposal, will declare conflict of interest and leave the room prior to the discussion. Additional information re the item of business is properly requested of the person(s) authorized by the congregation to write the letter. It is appropriate for the member declaring conflict of interest to participate in the debate in the Court and to vote under the same rules as any other member.

STANDING ORDERS

APPENDIX "F"

Clerk's 'Job Description' (June 1997)

The Clerk will,

1. Keep the record of proceedings of the Presbytery, as per the Book of Forms, and will transmit a bound copy, printed on acid free paper, annually to the Synod for review and place in the archives of the Presbyterian Church in Canada.
2. Keep an accurate roll of the members of Presbytery and those on the appendix to the roll.
3. Preserve all papers belonging to the Court.
4. Will give certified extracts from the minutes, when instructed and applied for or when necessary.
5. Be responsible for compiling and maintaining summaries of the steps required to carry out the various functions of the Presbytery, e.g. licensing, ordination, induction etc.
6. Keep all relevant documents and letters.
7. Be responsible for the orientation of new representative elders.
8. Be computer literate and prepare all minutes, correspondence and citations via computer and store all such material on hard drive with backup.
9. Be expected to participate fully as a member of the Business Committee.
10. Advise the Presbyterian Record of vacancies, ordinations, inductions and appointments. The Clerk will also advise the Presbyterian Record when the listing of a vacancy should be removed. (98/12/8)
11. Review all Calls and present to the Presbytery for consideration.
12. The Clerk be given power to issue in attesting Session Records.

STANDING ORDERS

APPENDIX "G"

Treasurer's 'Job Description' (June 1997)

The Treasurer will:

1. Manage the Presbytery Funds and Bank Accounts
2. Track congregational assessment submissions and regularly inform the Presbytery
3. Prepare monthly reports for the Presbytery and/or Business Committee.
4. Prepare a Draft Budget
5. Oversee the work of the auditors.

STANDING ORDERS

Appendix H

The Committee for dealing with sexual abuse and / or harassment is a sub-committee of the Ministry committee of Presbytery, with direct access to Presbytery.

It is made up of a minimum of 4 members of Presbytery, with a balance of clergy and non-clergy as well as male and female, and further persons from Presbyterian congregations whose skill and background are suitable for this responsibility.

The committee will follow the Policy of the Presbyterian Church in Canada for Dealing with Sexual Abuse and / or Harassment as set out in 1998, along with the Statements of Clarification in 2001, and as may be amended from time to time by General Assembly.

The committee keeps records of all its proceedings, including interviews, meetings, and any other relevant activity, adhering to the confidentiality requirement as per the Policy of the Presbyterian Church in Canada for Dealing with Sexual Abuse and / or Harassment 1998. Once a panel is convened to deal with a specific complaint the participants will remain the same.

The committee reports directly to presbytery, and when active makes regular reports of its progress to the presbytery.

The committee assists the presbytery in its training and education functions under the policy.

The committee, on behalf of the presbytery, will acquaint itself with the local child protection agency.

The Presbytery Clerk, or other suitable person named by Presbytery, will provide guidance and advice to the committee on matters of church law and procedure, and may attend meetings at the committee's invitation or the court's direction.

STANDING ORDERS

APPENDIX I

(May 2004 – updated March 2010)

The Care of Congregations *A Process for Presbytery Visitations*

Why Do We Visit?

Within our system of church government, the immediate care and oversight of both ministers and congregations is the responsibility of presbytery. Presbyterial visitation is the primary tool for the exercise of that responsibility with respect to congregations. The Book of Forms, however, provides little guidance for presbyteries in fulfilling this important role, noting only that “the presbytery should visit the congregations under its care” (199.1), and that “there is no law as to the manner of conducting a visitation” (199.2). Presbyteries are left very much to their own discretion, although a list of “suggested questions for presbyterial visitation” is given in an appendix.

How Do We Visit?

The issue of how best, and how often to visit is a perennial problem in many presbyteries. Regrettably, visitations are often sporadic, lacking in continuity with earlier visitations, and negatively perceived by congregations as only occurring when presbytery suspects there is a problem with the minister and/or within the congregation.

If visitations are to be useful and helpful tools for presbyteries in developing healthy relationships with congregations, then they must be conducted on a regular basis; be perceived as pastoral in their intent, and be consistent in their implementation. In addition, congregations need to be assured of the presbytery’s timely and meaningful follow-through to recommendations arising from visitation reports.

Creating and Developing Congregational Profiles

To be helpful over time and to ensure that each successive visitation does more than simply “reinvent the wheel,” the visitation process needs to create and build upon profiles of each congregation under the care of presbytery. Such profiles will be kept on file by the presbytery clerk, and will include previous visitation reports, together with copies of the statistical and annual reports for the previous three years. A copy of the congregational profile from the most recent vacancy may also provide a helpful tool for gauging congregational progress. Much of this information may not be readily available for the first cycle of visitations, and a “baseline profile” may need to be created for later visitations to build upon.

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Presbytery Follow-Up

Effective and timely follow-up is an essential element of any visitation process. To that end, clear time lines should be in place to ensure that the visitation does not get bogged down at any point in the process. In addition, a common reporting format should assist both the presbytery in the consideration of reports and visitation teams in reviewing the reports of earlier visitations.

Formal and Informal Process

Presbyterial visitation if pastoral in its intent is an “informal process” by definition. It is important to avoid either the appearance or reality of an informal visitation process drifting into a formal, investigative or disciplinary process. When action is required beyond the mandate of a visitation team, a special committee or commission ought to be appointed by presbytery, with clear terms of reference given.

Guiding Principles

These, then, are the principles guiding this visitation process:

Procedure

Revision of Appendix ‘I’

Procedure

1. The visitation process is conducted under the oversight of the Visitation Coordinator who is a member of the Congregational Affairs Committee
2. Visitations will be conducted in every pastoral charge under the care of Presbytery on a five year rotational basis, except within one year of the settlement of a vacancy.
3. Visitations shall normally take place from January to May, September to November.
4. Visitations will consist of three persons, either one minister and two elders; or one minister, one elder and one diaconal minister. The minister serves as convener, unless otherwise stated by the Visitation Coordinator.
5. The teams will be made up of elders – both ruling elders and teaching elders will be on any given team.

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6. A Visitation Roster of 10-12 visitors will be invited to an annual alignment gathering. From this roster 3 persons will be selected to make a given visit.
7. The Visitors will use some standardized questions to begin their conversations. However, since those questions are likely to evolve over time they are not being written into the standing orders.
8. Visitation teams will visit a congregation on a Sunday – attending worship, and then doing interviews with congregation, session, Board, other groups, minister(s).
9. Teams will be provided with some basic information before arriving – 2 weeks bulletins, most recent annual report, and there would be a check off sheet created to cover basic elements. This material is to be in the hands of the Visitation team 2 weeks before the visit.
10. Reports will be written in timely manner, will be succinct and suggest action paths for the Presbytery beyond “we commend the minister and congregation.”
11. The Presbytery budget will carry a Visitation line item to pay for supply for the minister who is away from their pulpit, for travel costs, and food.

Appendix J

Process for Certification

RECOMMENDATION: That the process for Certification of candidates for the ministry be the following, and that this process become a part of the Presbytery’s standing orders:

1. The session of a church, having interviewed a person, writes a letter to the Presbytery, recommending this person as a candidate for ministry.
2. The candidate must provide four references, including one from a minister and an elder from his/her church. The Ministry Candidate’s Coordinator then contacts each reference and asks a standard set of questions and requests a letter of reference.
3. That each member of the interview team, consisting of at least two persons, be given a copy of the candidate’s file (including resume, references, letter from the person’s church). After the team has done its work these copies are to be returned to the Ministry Candidate’s Coordinator.

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4. The interview team contacts the candidate's minister to speak about the experience of the candidate, and meets with the candidate in order to determine a recommendation about certification.

5. This recommendation will be discussed with the Ministry Committee. Then, the recommendation of the Ministry Committee will be presented at a Presbytery meeting.

(Note: Appendix J of the Book of Forms provides guidelines and questions to help sessions and the presbytery in this process.)

The standard questions asked of references are:

1. How do you know ____? For how long?
2. What qualities does ____ have that make her/him a good candidate to be a student for ministry?
3. How does _____ live out his/her faith?
4. Are there areas where ____ needs to grow?
5. Would you recommend ____ to be a student for ministry? Why?
6. Would you be willing to write a letter of reference for ____?

Process for clergy of another denomination, who would like to become ministers of word and sacrament in the Presbyterian Church in Canada

RECOMMENDATION: That the following be the process for clergy of another denomination, who would like to become a Minister of Word and Sacraments in the Presbyterian Church in Canada (PCC), and that this be put in the Presbytery's Standing Orders:

1. A candidate writes a letter to the Presbytery asking for Presbytery's support of his/her application to the Committee on Education and Reception.
2. The Ministry Candidate's Coordinator will ask for the following from the candidate:
 - a copy of the person's certificate of ordination
 - transcripts of theological studies

STANDING ORDERS

- a letter of endorsement from the appropriate judicatory of the denominational body with whom the person was most recently rostered
 - a letter of endorsement from an appropriate officer in the congregation in which the person most recently served
 - a letter of recommendation from a PCC minister
 - a resume with three references
 - documentation certifying participation in a Canada-wide Police check
3. The Ministry Candidate's Coordinator will make contact with those involved in writing letters for the person, and have a phone interview with the references (see the Questions below). The Ministry Candidate's Coordinator will also have a meeting with the person to get to know the person better and to understand why the person feels called to become a Minister in the Presbyterian Church in Canada.
 4. A team (of at least 2 persons) will receive a profile of the candidate from the Ministry Candidate's Coordinator. They will meet with the candidate, and make a recommendation about whether the presbytery should support this person's candidacy to the Committee on Education and Reception. All materials about the candidate are then to be returned to the Ministry Candidate's Coordinator.
 5. A recommendation will go to the ministry committee, and then to the Presbytery. (Note: It is vital that a recommendation be made regardless of whether the decision is for or against supporting the person's candidacy. If the person's candidacy is not supported, then this fact needs to be circulated among all the presbyteries.)
 6. When a positive recommendation is approved by the presbytery, the ministry committee (or student coordinator) will prepare a written report of its findings to be forwarded to the Committee on Education and Reception, along with the presbytery's written endorsement of the minister's application for reception.

The standard questions asked of references are:

1. How do you know ____? For how long?
2. What qualities does ____ have that make her/him a good candidate to be a minister in the Presbyterian Church in Canada?
3. How does _____ live out his/her faith?
4. What concerns do you have about _____ in terms of ministry?
5. Would you recommend ____ to be a minister? Why?

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6. Would you be willing to write a letter of reference for ____?

STANDING ORDERS

Leading With Care June 2006

Appendix K –

Terms of Reference – ‘Leading With Care’ Committee of Presbytery

Committee: Leading With Care

Purpose: To oversee the implementation and support of this policy

Membership: Ex-officia – by virtue of their office, with vote:

Moderator of Presbytery, Chairs of Congregational Affairs and Ministry
Committee of Presbytery

One representative, ((from within each of the four quadrants), from any
congregation. This representative should have the appropriate skills and
background to serve in this position.

The Committee will elect its own chair at the first meeting.

Term: Four years, (with one member from the 2006 committee ‘retiring’ yearly)
and eligible to serve a second, consecutive term.
Each quadrant committee will name a person to serve as their representative
and submit this name to the Ministry Committee by the September meeting of
Presbytery.

Duties: To report to Presbytery twice a year.
To inform and advise congregations regarding available resources
To assist congregations with questions and concerns about this policy
To ensure that each congregations has an implementation plan in place by
July 2006 and that in future, to include, (as part of a regular Presbytery
Visitation), a review of each congregation’s Leading With Care plan by a
Leading With Care committee member, addressing any issues of mutual
concern.
To provide a Presbytery workshop once a year as needed
To ensure that the Clerk of Presbytery maintains, in a secure manner, a list
of police records for all active Clergy within Presbytery bounds